March 8th, 1907.

Bishop W. F. Mallalieu,

Boston, Mass.

My dear Bishop:-

You will doubtless recall the talk we had some five or six years ago relative to the Medical Department of the American University Things have at last so at Washington. I have never forgotten it. shaped themselves that if you and your Board of Trustees are ready to take it up now, I think we can carry it promptly to successful issue. I can bring with me a man who has financed propositions of over two million dollars in about ten months. This man and I together have worked out a plan for this great school, and if your Board of Trustees is willing to act vigorously and at once, we will come to Washington and Lay our plan before you. I am convinced that the plan is practicable and that within a few months would result in the establishment of the great school of which you talked. My own personal idea would be that it should be established with a minimum of five million dollars for buildings, equipment and endowment.

When do you have a meeting of your Board? It will cost you nothing to hear our plans. All we ask is that you will hear what they are, and then if you are ready to consider the matter, give us the authority and support we ask in raising the money and organizing the school. For myself you know that I will ask but one thing, viz: The Dean of the School with privilege of organizing the best and greatest medical faculty in the world.

This gentleman and I will meet you in Washington any day benow and May 1st. The earliest date you can arrange will suit us. will undertake and carry out the full and complete plan, i. e., raise the money, erect and equip the buildings, and organize the faculty, -the buildings to be the best and best equipped in the world; the faculty \ 3 to be made up of the best teachers and most capable scientists in the world; and the entire plan to do the most good for humanity and be the most useful to young men of ability of any in the entire world.

You know me and you know that I would not make such sweeping

statements carelessly.